

**TOWNSHIP OF EDWARDSBURGH CARDINAL**  
**YTD Budget Variance Report**  
As of June 30, 2021

|                                             | 2020 YTD<br>Actual  | 2021<br>Budget      | 2021 YTD<br>Actual  | Variance to<br>2021 Budget | %<br>remainin |
|---------------------------------------------|---------------------|---------------------|---------------------|----------------------------|---------------|
| <b>REVENUES</b>                             |                     |                     |                     |                            |               |
| <b>Taxation and Payments-In-Lieu</b>        |                     |                     |                     |                            |               |
| Taxation Revenue                            | 5,685,713.72        | 6,068,199.00        | 5,841,687.69        | (226,511.31)               | 3.73-         |
| Penalty on Taxes                            | 37,133.29           | 100,000.00          | 42,684.85           | (57,315.15)                | 57.32-        |
| Grant in Lieu                               |                     | 188,570.00          |                     | (188,570.00)               | 100.00-       |
| Ontario Municipal Partnership Fund          | 370,000.00          | 646,800.00          | 323,400.00          | (323,400.00)               | 50.00-        |
| Port of Johnstown                           | 390,545.00          | 781,261.00          | 390,630.50          | (390,630.50)               | 50.00-        |
| <b>Total Taxation and Payments-In-Lieu:</b> | <b>6,483,392.01</b> | <b>7,784,830.00</b> | <b>6,598,403.04</b> | <b>(1,186,426.96)</b>      | <b>15.24-</b> |
| <b>Department Revenues</b>                  |                     |                     |                     |                            |               |
| Administration                              | 72,739.73           | 284,840.00          | 93,503.39           | (191,336.61)               | 67.17-        |
| Fire Department                             | 3,571.50            | 20,000.00           | 22,996.80           | 2,996.80                   | 14.98         |
| Cemetries                                   | 69.17               | 100.00              | 60.60               | (39.40)                    | 39.40-        |
| Protective Services                         | 2,935.00            | 6,200.00            | 2,465.00            | (3,735.00)                 | 60.24-        |
| Building                                    | 29,039.23           | 114,327.00          | 81,450.57           | (32,876.43)                | 28.76-        |
| By-Law Enforcement                          | 3,265.95            | 4,500.00            | 7,987.75            | 3,487.75                   | 77.51         |
| Public Works                                | 6,040.07            | 34,900.00           | 13,855.53           | (21,044.47)                | 60.30-        |
| Johnstown Water Wells                       |                     | 9,000.00            |                     | (9,000.00)                 | 100.00-       |
| Waste Disposal & Transfer Site              | 7,428.51            | 16,000.00           | 6,906.76            | (9,093.24)                 | 56.83-        |
| Curbside Waste & Recycling                  | 162,779.54          | 349,569.00          | 114,857.75          | (234,711.25)               | 67.14-        |
| <b>Parks &amp; Recreation</b>               |                     |                     |                     |                            |               |
| Recreation Adminsitration                   |                     | 15,970.00           |                     | (15,970.00)                | 100.00-       |
| Ball Diamonds                               |                     | 1,100.00            |                     | (1,100.00)                 | 100.00-       |
| Cardinal Pool                               |                     | 7,000.00            |                     | (7,000.00)                 | 100.00-       |
| Johnstown Pool/ Summer Day Camp             |                     | 28,000.00           | 12,910.00           | (15,090.00)                | 53.89-        |
| Cardinal Arena                              | 115,255.21          | 351,000.00          | 50,455.06           | (300,544.94)               | 85.63-        |
| Spencerville Arena                          | 92,488.47           | 162,500.00          | 1,250.96            | (161,249.04)               | 99.23-        |
| Canteen                                     | 29,732.53           | 50,000.00           | 2,947.35            | (47,052.65)                | 94.11-        |
| South Centre                                | 1,364.00            | 3,500.00            |                     | (3,500.00)                 | 100.00-       |
| <b>Sub-total Parks &amp; Recreation:</b>    | <b>238,840.21</b>   | <b>619,070.00</b>   | <b>67,563.37</b>    | <b>(551,506.63)</b>        | <b>89.09-</b> |
| Planning                                    | 8,900.00            | 16,000.00           | 9,086.98            | (6,913.02)                 | 43.21-        |
| Economic Development                        | 963.67              | 46,500.00           |                     | (46,500.00)                | 100.00-       |
| Agricultural Drainage                       |                     | 5,000.00            |                     | (5,000.00)                 | 100.00-       |
| <b>Total Department Revenues:</b>           | <b>536,572.58</b>   | <b>1,526,006.00</b> | <b>420,734.50</b>   | <b>(1,105,271.50)</b>      | <b>72.43-</b> |

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|                                         | 2020 YTD<br>Actual  | 2021<br>Budget       | 2021 YTD<br>Actual  | Variance to<br>2021 Budget | %<br>remainin |
|-----------------------------------------|---------------------|----------------------|---------------------|----------------------------|---------------|
| <b>Capital Revenues</b>                 |                     |                      |                     |                            |               |
| Administration                          |                     | 60,000.00            |                     | (60,000.00)                | 100.00-       |
| Fire Department                         |                     | 31,033.00            | 17,100.00           | (13,933.00)                | 44.90-        |
| Public Works                            | 63,831.00           | 621,402.00           | 95,747.00           | (525,655.00)               | 84.59-        |
| Storm Water Management                  |                     | 43,000.00            |                     | (43,000.00)                | 100.00-       |
| Recreation                              |                     | 73,500.00            |                     | (73,500.00)                | 100.00-       |
| Economic Development                    |                     | 136,968.00           |                     | (136,968.00)               | 100.00-       |
| <b>Total Capital Revenues:</b>          | <b>63,831.00</b>    | <b>965,903.00</b>    | <b>112,847.00</b>   | <b>(853,056.00)</b>        | <b>88.32-</b> |
| <b>TOTAL REVENUES:</b>                  | <b>7,083,795.59</b> | <b>10,276,739.00</b> | <b>7,131,984.54</b> | <b>(3,144,754.46)</b>      | <b>30.60-</b> |
| <b>OPERATING &amp; CAPITAL EXPENSES</b> |                     |                      |                     |                            |               |
| <b>Department Operating Expenses</b>    |                     |                      |                     |                            |               |
| Council                                 | 50,911.10           | 112,050.00           | 48,501.31           | 63,548.69                  | 56.71         |
| Administration                          | 541,270.90          | 1,129,626.00         | 643,904.10          | 485,721.90                 | 43.00         |
| Covid-19 Related Costs                  | 34,215.08           | 116,875.00           | 32,686.42           | 84,188.58                  | 72.03         |
| Fire Department                         | 177,334.53          | 575,044.00           | 206,754.68          | 368,289.32                 | 64.05         |
| Police Services                         | 487,592.81          | 1,182,409.00         | 388,275.16          | 794,133.84                 | 67.16         |
| Conservation Authority                  | 36,234.27           | 55,649.00            | 37,099.34           | 18,549.66                  | 33.33         |
| Cemeteries                              | 3,907.04            | 5,000.00             | 3,500.00            | 1,500.00                   | 30.00         |
| Protective Services                     | 10,349.54           | 21,540.00            | 9,283.29            | 12,256.71                  | 56.90         |
| Building                                | 52,928.15           | 114,327.00           | 53,789.17           | 60,537.83                  | 52.95         |
| Bylaw Enforcement                       | 15,952.37           | 41,465.00            | 14,127.10           | 27,337.90                  | 65.93         |
| <b>Public Works</b>                     |                     |                      |                     |                            |               |
| Overhead Expenses                       | 299,609.35          | 581,470.00           | 285,414.25          | 296,055.75                 | 50.92         |
| Vehicle Expenses                        | 108,750.37          | 220,490.00           | 97,784.86           | 122,705.14                 | 55.65         |
| Shop Expenses & Fuel                    | 56,745.07           | 131,930.00           | 61,149.68           | 70,780.32                  | 53.65         |
| Bridges & Culverts                      | 16,356.87           | 56,430.00            | 16,135.77           | 40,294.23                  | 71.41         |
| Safety Devices                          | 7,085.00            | 39,170.00            | 13,640.72           | 25,529.28                  | 65.18         |
| Roadside Maintenance                    | 34,501.74           | 93,350.00            | 21,653.82           | 71,696.18                  | 76.80         |
| Hardtop Maintenance                     | 41,286.20           | 243,260.00           | 21,226.95           | 222,033.05                 | 91.27         |
| Loosetop Maintenance                    | 143,439.59          | 189,430.00           | 74,217.57           | 115,212.43                 | 60.82         |
| Winter Control                          | 198,240.80          | 293,780.00           | 149,618.11          | 144,161.89                 | 49.07         |
| Street Lighting                         | 50,170.67           | 50,600.00            | 12,117.03           | 38,482.97                  | 76.05         |
| <b>Sub-total Public Works:</b>          | <b>956,185.66</b>   | <b>1,899,910.00</b>  | <b>752,958.76</b>   | <b>1,146,951.24</b>        | <b>60.37</b>  |
| Johnstown Water Wells                   | 5,129.74            | 15,500.00            | 5,481.32            | 10,018.68                  | 64.64         |

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|---------------------------------------------|---------------------|---------------------|---------------------|----------------------------|---------------|
| Storm Sewer System                          | 32,856.92           | 84,830.00           | 24,868.54           | 59,961.46                  | 70.68         |
| Waste Disposal & Transfer Site              | 70,581.61           | 153,330.00          | 57,922.81           | 95,407.19                  | 62.22         |
| Curbside Waste & Recycling                  | 190,354.16          | 416,510.00          | 170,346.78          | 246,163.22                 | 59.10         |
| <b>Parks &amp; Recreation</b>               |                     |                     |                     |                            |               |
| Recreation Administration                   | 81,720.70           | 197,185.00          | 95,353.82           | 101,831.18                 | 51.64         |
| Parks                                       | 61,427.54           | 206,460.00          | 96,365.39           | 110,094.61                 | 53.32         |
| Ball Diamonds                               | 1,282.45            | 6,670.00            | 1,707.14            | 4,962.86                   | 74.41         |
| Cardinal Pool                               | 5,354.91            | 74,920.00           | 14,222.06           | 60,697.94                  | 81.02         |
| Johnstown Pool/Day Camps                    | 7,242.15            | 94,215.00           | 18,507.15           | 75,707.85                  | 80.36         |
| Cardinal Arena                              | 351,844.67          | 765,249.00          | 319,740.89          | 445,508.11                 | 58.22         |
| Spencerville Arena                          | 173,163.37          | 283,560.00          | 99,998.03           | 183,561.97                 | 64.73         |
| Canteen                                     | 34,037.45           | 57,830.00           | 6,505.14            | 51,324.86                  | 88.75         |
| South Centre                                | 7,343.38            | 17,360.00           | 6,261.17            | 11,098.83                  | 63.93         |
| <b>Sub-total Parks &amp; Recreation:</b>    | <b>723,416.62</b>   | <b>1,703,449.00</b> | <b>658,660.79</b>   | <b>1,044,788.21</b>        | <b>61.33</b>  |
| Libraries                                   | 36,300.68           | 148,825.00          | 78,479.74           | 70,345.26                  | 47.27         |
| Planning                                    | 36,589.90           | 86,612.00           | 42,170.51           | 44,441.49                  | 51.31         |
| Economic Development                        | 47,631.39           | 96,500.00           | 40,612.55           | 55,887.45                  | 57.91         |
| Job Site Challenge                          | 29,960.13           | 25,000.00           | 6,319.30            | 18,680.70                  | 74.72         |
| Ind. Park Hydro Needs Study                 | 3,948.29            |                     |                     |                            |               |
| Agricultural Drainage                       | 18,219.94           | 49,135.00           | 7,855.01            | 41,279.99                  | 84.01         |
| <b>Total Department Operating Expenses:</b> | <b>3,561,870.83</b> | <b>8,033,586.00</b> | <b>3,283,596.68</b> | <b>4,749,989.32</b>        | <b>59.13</b>  |

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|------------------------------------------------|---------------------|----------------------|---------------------|----------------------------|---------------|
| <b>Transfers to Reserves</b>                   |                     |                      |                     |                            |               |
| <b>Dedicated Capital Reserve Fund</b>          |                     |                      |                     |                            |               |
| Transfer to Reserve Fund                       | 11,375.00           | 22,921.00            | 11,460.50           | 11,460.50                  | 50.00         |
| <b>Total Dedicated Capital Reserve Fund:</b>   | <b>11,375.00</b>    | <b>22,921.00</b>     | <b>11,460.50</b>    | <b>11,460.50</b>           | <b>50.00</b>  |
| Administration                                 | 40,000.00           |                      |                     |                            |               |
| Fire Department                                | 100,000.00          | 100,000.00           | 100,000.00          |                            |               |
| Public Works                                   | 250,000.00          | 260,000.00           | 363,572.00          | (103,572.00)               | 39.84-        |
| Storm Water Management                         | 15,000.00           | 65,000.00            | 65,000.00           |                            |               |
| Recreation Department                          | 40,000.00           | 55,000.00            | 55,000.00           |                            |               |
| <b>Total Transfers to Reserves:</b>            | <b>456,375.00</b>   | <b>502,921.00</b>    | <b>595,032.50</b>   | <b>(92,111.50)</b>         | <b>18.32-</b> |
| <b>Capital Expenses</b>                        |                     |                      |                     |                            |               |
| Administration                                 |                     | 70,000.00            |                     | 70,000.00                  | 100.00        |
| Fire Department                                | 31,479.45           | 51,033.00            | 7,761.34            | 43,271.66                  | 84.79         |
| Public Works                                   | 73,137.81           | 904,699.00           | 324,410.37          | 580,288.63                 | 64.14         |
| Storm Water Management                         | 1,630.50            | 320,000.00           | 8,313.79            | 311,686.21                 | 97.40         |
| Waste Disposal & Transfer Site                 |                     | 25,000.00            | 1,857.58            | 23,142.42                  | 92.57         |
| Recreation                                     | 55,070.66           | 169,500.00           | 50,000.00           | 119,500.00                 | 70.50         |
| Economic Development                           |                     | 200,000.00           |                     | 200,000.00                 | 100.00        |
| <b>Total Capital Expenses:</b>                 | <b>161,318.42</b>   | <b>1,740,232.00</b>  | <b>392,343.08</b>   | <b>1,347,888.92</b>        | <b>77.45</b>  |
| <b>Total OPERATING &amp; CAPITAL EXPENSES:</b> | <b>4,179,564.25</b> | <b>10,276,739.00</b> | <b>4,270,972.26</b> | <b>6,005,766.74</b>        | <b>58.44</b>  |
| <b>SURPLUS (DEFICIT)</b>                       | <b>2,904,231.34</b> | <b>0.00</b>          | <b>2,861,012.28</b> | <b>2,861,012.28</b>        | <b>0.00</b>   |