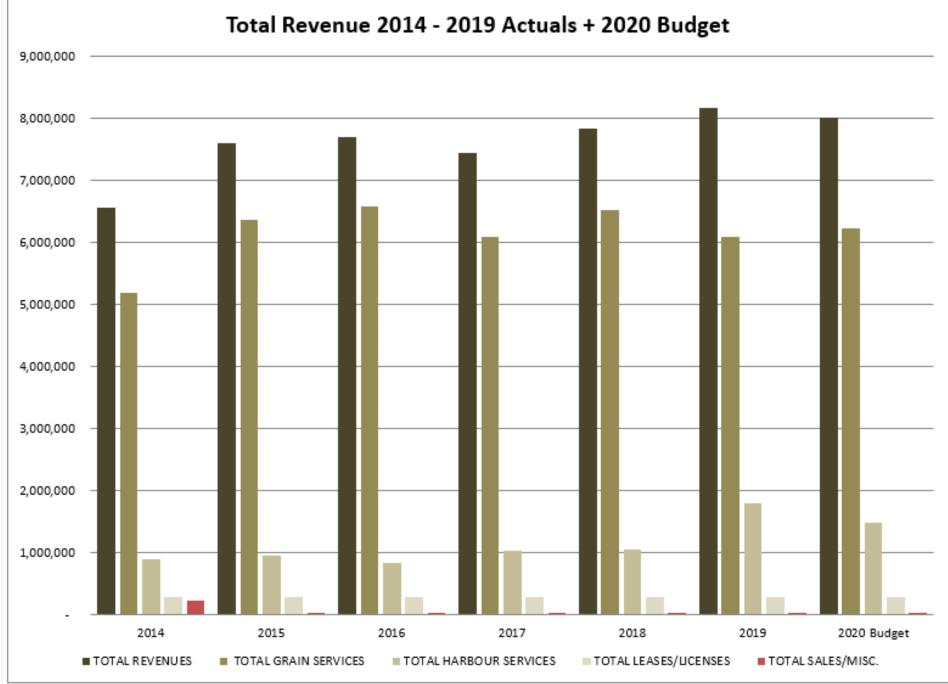


REVENUE AND EXPENSE BUDGET 2020

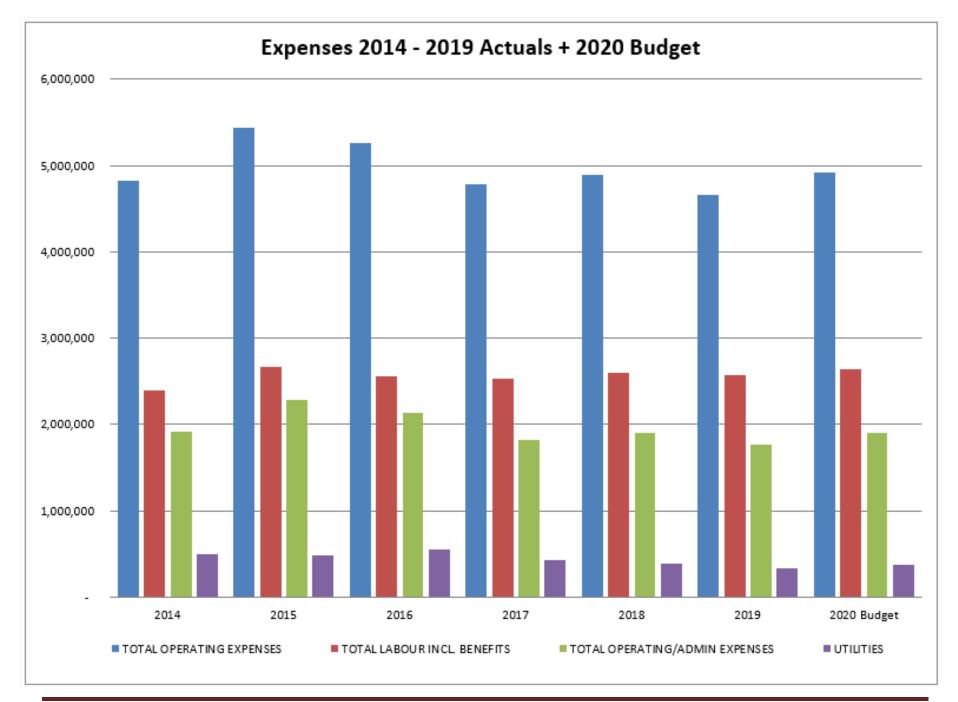
GRAPHS AND ACCOUNTS DETAIL

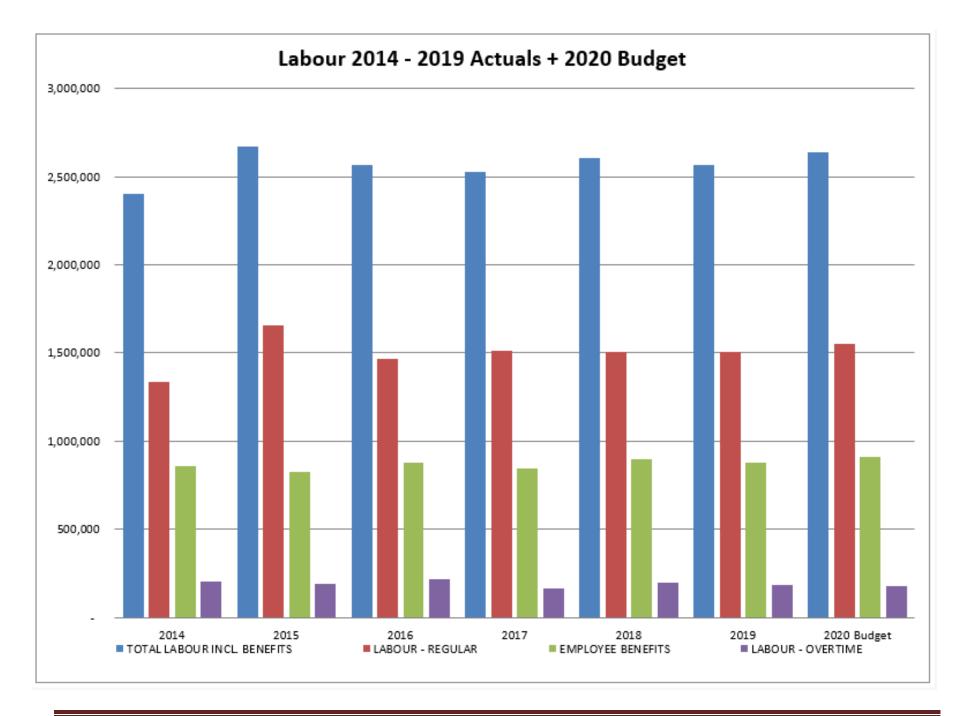
Feb. 19, 2020

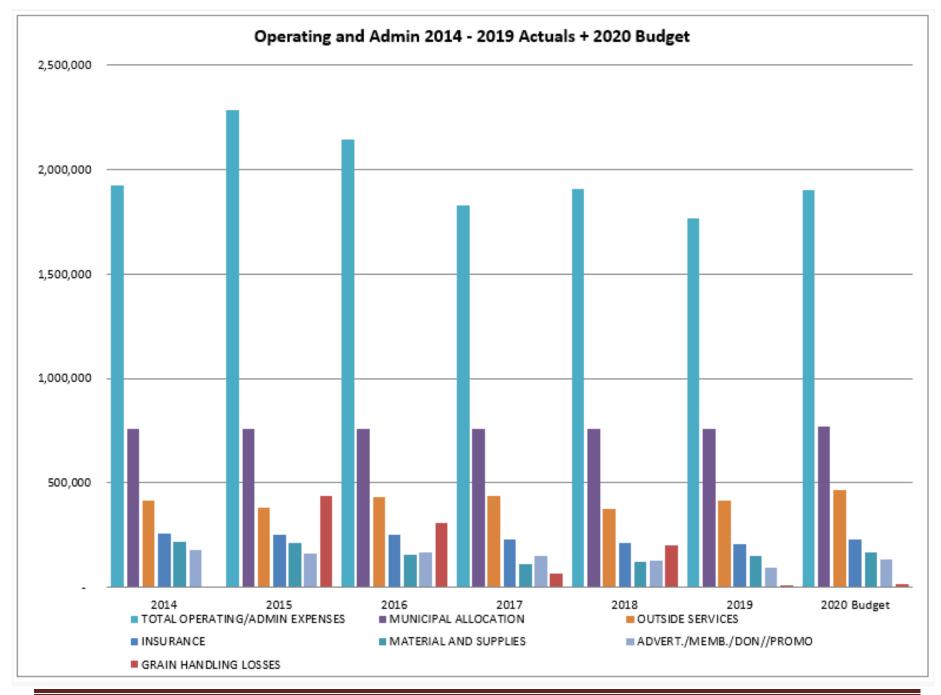
Graphs and Accounts Detail - Revenue and Expense Budget 2020



Graphs and Accounts Detail - Revenue and Expense Budget 2020







Graphs and Accounts Detail - Revenue and Expense Budget 2020

Outside Services Breakdown

	OUTSIDE SERVICES	2019 Budget	2019 Actual	2020 Budget	2020 Comment
1	ENVIRONMENTAL	39,000	34,766.53	33,500	MOE water testing / reporting
	Clean retention Pond				
	Wesa/Eurofins Environmental	32,000	18,784.27	20,000	Same as 2019 + additional support for MOE
	Fish Habitat Monitoring				
	Hazardous waste removal		6,396.83	3,500	Still some oil and lightbulbs - annual
	Misc	7,000	9,585.43	10,000	Help Rideau Bulk withh cost of water system at the Bridgeview
2	TRAINING	3,500	1,500.00	20,000	Chain Saw., Skid steer, Confined Space, Dangerous goods
	First Aid				Not required in 2020
	Chain Saw			750.00	Due for training
	Skid Steer / Trackmobile			3,000.00	Due for training
	Working at Heights			750.00	
	Confined Space Rescue			7,500.00	
	Suspended Access Training			4,000.00	
	TDG	1,000		2,500.00	course Tran. Dangerous goods - (Class 7 - look into courses)
	Misc	2,500	1,500.00	1,500.00	Fire Extinguisher, SCBA due 2020
3	FUMIGATION	1,500		*	Pest control - same as 2018
	Enviroguard - Pest Control	1,000	554.00		Pest control - enviroguard, 200 for fumigation license
	Misc	500		750	Pest control, birds and racoons
4	HEALTH AND SAFETY	84,700		·····	Same as 2019 plus annual fire alarm testing, elevator inspections
	Prevention and Regulatory Solutions	35,000	· · · · · · · · · · · · · · · · · · ·	*	Health and Safety Training / Policies
	ABC	1,500	2,184.00		TESTING FIRE EXTINGUISHER-recharge some extinguishers
	Acklands Grainger	4,000			regulatory inspect regulatory life lines - Confined space
	Electrical Safety Authority	2,000		·····	Yearly Continuous Safety Service Program
	SGS	26,000			Monthly service contract plus repairs for breakdowns-increased \$30 in October
	Levac & uni-tech inspection	7,500	· · · · · · · · · · · · · · · · · · ·	·····	safety hoist inspection, swing stage,main winches
	TSSA Inspection	1,200	328.00	500	Regulatory inspection on elevator/man lifts
	Fire Department	500			
	Annual Fire Alarm testing			4,500	annual inspection of fire alarm system
	AJ's Water Treatment	4,500	6,391.84	·····	Ministry of Health SDWS.(\$2047 from 2018 that never sent bill till March)
	Misc	2,500		2,000	Fit testing, inspect SCBA tanks
5	SECURITY	48,500	· · · · · · · · · · · · · · · · · · ·	·····	Vessel security, Fire alarm, Cameras - depends on type of vessel
	Marine Security - Commissionaires	35,000	51,800.76	*	Unknown quantity of salties - project cargo will influence final number
	Falcon Security	5,000			New system should be less cost to maintain
	ADT	7,500	5,096.40		Service calls for camera system - new cameras
	Misc	1,000	550.00	1,000	

Outside Services Breakdown Cont'd

OUTSIDE SERVICES	2019 Budget	2019 Actual	2020 Budget	2020 Comment
6 GENERAL	33,800	47,386.71	35,200	Grain removal, CGC license, Removal of grain dust
Receiver General - Grain Act	4,500	3,946.63	4,000	license 3520 plus samples
Trucking	4,600	3,832.50	4,000	Trucking - Dust truck
Radio Lic	700	680.00	700	License
Waste Management/Limerick	15,000	14,439.45	15,000	Add environmental grain removal
Howard Campbell & Sons	2,000	1,983.33	2,000	Cleaning of portable toilet
Team Industrial	4,500	1,936.30	4,500	Dryer Cleaning,clean boardwalk / clean out catch basins (salt)
NRG - Hydro Notifications				Discontinue 2018
GTR Scales		10,149.00	4,000	scale calibration
Misc	2,500	10,419.50	1,000	Waste
7 HOUSEKEEPING - OFFICE	15,500	15,260.00	16,500	Cleaning offices and employees washroom
Office Housekeeping	15,500	15,260.00	16,500	Same as 2019 (includes window cleaning) add office in 2020
Misc				······································
8 ADMINISTRATION	107,700	115,382.24	81,200	Consultants, lawyers, auditors, Doctor, GMP program in 2019
Acc pac	3,000	2,561.27	2,700	Monthly fee
Lawyer Fees	20,000	19,610.71	20,000	For leases, legal advice
Auditor fees	12,000	14,500.00	14,500	Auditor Fees - IFRS
Marketing Consultant	10,000		10,000	Future marketing help with web sitte , advertising etc
GMP Consultants	35,000	41,045.68	4,000	For export of soybean - Certification completed in 2019- Annual audit \$4k
HR Consultant	6,000	1,700.00	3,000	Performanace Management Workshops
DR Lo Previous Hr Consultant	3,500	2,350.00		wellness program
Cultura/Bbinnex	12,000	25,344.09	18,500	Inventory software licenses
Misc	5,000	7,202.67	5,000	Newgate, Drivecheck
9 PORT ENG./PORT CONSULTANTS	20,000	0.00	20,000	Engineering assessments
Engineering	15,000		15,000	Eng assessments - Dock, elevator spouts, exterior structure
Port Eng. / Development / Marketing	5,000		5,000	Drawings required for business development
Misc				
10 PROPERTY ENGINEERING	22,500	29,495.68	40,000	Surveying/Monitoring dock settlement/west uplands
Property - expansion / remove buildings	5,000	2,185.00	5,000	Bore holes, soil testing
Surveying	17,500		15,000	Water soundings, survey of dock
Misc		27,310.68	20,000	Temp solution for sink holes on dock

Outside Services Breakdown Cont'd

OUTSIDE SERVICES	2019 Budget	2019 Actual	2020 Budget	2020 Comment
11 RAIL TRACK REPAIR	6,800	1,800	1,836	Monthly Track inspection inspections
Rail Track Repair				
Mandatory Rail Inspections	1,800	1,800.00	1,836	Monthly Inspection
Repair Track	5,000		-	In Capital for 2020
Misc.				
12 YARDS MAINTENANCE	7,250	6,466.19	8,500	Weed Control, wildlife removal
Weed Control	4,750	5,876.21	6,000	Continue weed spraying program
Misc.	2,500	589.98	2,500	racoon removal, pidgeon removal, tree removal
13 MAINTENANCE	21,000	13,679.64	45,000	Replace steel doors, scaffolding, office renos
Steel Doors	6,000	5,600.00	· · · · · · · · · · · · · · · · · · ·	4 doors in the elevator that no longer work properly, new roll up door at bin floo
Scale repairs	6,000	2,061.30	3,000	Scaffolding, hydraulic lines, solenoids
Office Renovations	5,000	1,278.74	10,000	office beside lab building B
Millwright Services			15,000	potential extra help for maintenance tasks - for discussion
Misc.	4,000	4,739.60	5,000	beam repairs, chutes - minor repairs, repair track shed door(1278), wet dryer l
14 ELECTRICAL	5,000	4,911.15	20,000	Annex controls, substation maint.
Electrical Repairs	5,000	4,911.15	5,000	isi annex, misc, substation maint., Xformer oil testing
Misc			15,000	Replace cable tray at top of annex bin 1 that was damaged by the wind in No
15 EQUIPMENT REPAIR	15,500	10,090.69	15,500	Additional PM - machining parts, Bob Cats repairs
Equipment Repairs/welding/machining	4,000	2,736.10	4,000	PM - having replacement parts machined for various equip.
Bin Floor and Basement Floor Dept.		<u>.</u>		
vehicles, ie trackmobile, truck, tractors, bobcats	10,000	7,354.59		tractor needs a new clutch (\$6k)
Misc	1,500		1,500	
16 HEATING EQUIPMENT	2,500		· · · · · · · · · · · · · · · · · · ·	Boiler inspection and service, AC service
HVAC - Inspection	2,500	3,070.60	3,000	boiler inspection and service, AC service
Misc				
TOTAL OUTSIDE SERVICES	434,750	418,033.24	465,586	

Material and Supplies Breakdown

MATERIALS AND SUPPLIES	2019 Budget	2019 Actual	2020 Budget	2020 Comment
LAB - MATERIAL & SUPPLIES	6,500	7,301.02	7,500	Quality Control Lab Supplies
Lab supplies for QC testing	6,500	7,301.02	7,500	Lab supplies for quality testing-Vom levels, new lab scale
Misc				
2 HARBOUR - MATERIAL & SUPPLIES	17,500	14,753.97	22,500	Aggregate required for erosion
Dock Timbers and anchor studs	-	[Have inventory
Aggregate	17,500	14,753.97	20,000	Add more gabion to shoreline, may need to fill in holes with crush stone
Misc			2,500	
3 H.K MATERIAL & SUPPLIES	2,000	2,089.06	2,625	Housekeeping supplies
Housekeeping	2,000	1,472.06	1,500	
Hose for Bin Sweeping		617.00	625	Will Need every year - replace end of hose
Misc			500	
FUM MATERIAL & SUPPLIES	17,000	12,365.39	16,000	Phosphine, Malathion, Fogging agents, DE, ProFume trial
Fumigation	17,000	12,365.39		
Compressor rental for bin sweeping				air compressor rental for bin sweeping - MOVED TO RENTALS
Misc			1,000	
5 S.C MATERIAL & SUPPLIES	16,000	14,251.45	12,000	Safety glasses, dust masks, parts for winches, srl's, harnesses, etc.
Health and Safety				
Safety Supplies	8,000	7,290.32	8,000	Safety glasses, dust masks, parts for winches, srl's, harnesses, etc.
Fire and Safety	3,000		3.000	Replacement of fire extinguishers, batteries for alarm system, etc.
Security	500	4,761.13		
Reflective T shirts	2,000	2,200.00		employee safety tshirts
Misc	2,500		1,000	Possibility that we may need to purchase road salt
6 GEN MATERIAL & SUPPLIES	24,000	19,286.75	24,000	Radios, Dust Filters, replace bin temp. cables
(General)				
Dust Socks	13,000	13,001.60	14,000	Socks (filters) for dust system
Radios for communication	2,500	2,396.00	2,500	1 radio
Supplies -Hardware Store	4,500	1,628.17	2,500	misc. supplies - brooms, garbage bags
Bin Temperature sensors	2,500		4,000	Replace cables expense. New is capital
Office Furntiure			·····	Under Office Admin - Equipment
Misc	1.500	2,260.98	1.000	new cover for wagon - \$566, CND flags(206)

Material and Supplies Breakdown Cont'd.

MATERIALS AND	O SUPPLIES	2019 Budget	2019 Actual	2020 Budget	2020 Comment
7 SHOP. MATERIAL &	SUPPLIES	17,000	7,342.43		Building and Hardware supplies
Hardware Store		8,500	5,263.01	4,000	plumbing fittings, sump pump, supplies for weed trimmers
Building Supply Store)	500	179.07	5,000	60 sheets of plywood and hardware to close off bin floor doors to towers.
Universal Supply Gro	up	8,000	1,900.35	2,000	rags, absorbal, belts, nuts, bolts, spray lubes, and parts cleaners
Misc				1,500	
8 ELECT. MATERIAL 8		15,000			Same as 2019 Budget
Daltco/CES		9,000	5,869.44		conduit, teck, fittings, wire, proximity sensors etc.
MISC		6,000			air pump motor 363, annex bin valve motor 225
9 MAINT MATERIAL	& SUPPLIES	50,000	57,450.08	·····	Replace elevator buckets (consumable) / spouting repairs
Steel		5,000	2,997.14		additional material for spout repairs
Welding Supplies		3,000	2,484.05	3,000	restock, including cast welding rod (681/5 kgs), welding gases
Conveyor supplies		-			
Scales		1,000		1,000	scale gate position indicator
Supplies for trippers/c	onveryors	11,000	9,757.16	11,000	bearings, pullys, bushings, repair to motor, lofter drive&dryer leg supplies
Elevator Buckets		7,000	7,059.46	4,000	bearings, pullys, bushings, repair to motor, lofter drive&dryer leg supplies Need buckets for annex lofter. Running short of spare buckets.
Clutch for Car Hauls		-			supplies
Urethane liner		13,000	12,888.13	15,000	Replaces wear plate and UHMW in grain spouting throughout building
Misc		10,000	22,264.14		expensed out used equip, in inventory acct. (11,910), (1,315) cart repair
10 EQUIP. MATERIAL &	SUPPLIES	8,000	4,277	6,500	Bobcats repair
supplies for trackmobi	le, truck, bob cats, tractors	8,000	4,276.58	4,500	Bobcats, tractor, oil changes, oil, air, fuel and hydraulic filters
Misc				2,000	unforseen items such as blown hydraulic lines.
11 HEATING - MATERIA	L & SUPPLIES	1,000		-	Purchased new bolier in 2019
Bolier Parts		1,000			
Misc					
12 WATER - MATERIAL	& SUPPLIES	750	872.88		Potable water
Culligan		750	872.88	1,000	Water for coolers
Misc					
TOTAL MATERIAL A	ND SUPPLIES	174,750	150,190.91	168,625	

